UNIVERSITY OF WISCONSIN-STEVENS POINT UPDATE ON POINT FORWARD PROPOSAL

EXECUTIVE SUMMARY

BACKGROUND

On November 12, 2018, the University of Wisconsin-Stevens Point leadership team presented its vision for the 21st Century comprehensive university to both the campus community and members of the public.

REQUESTED ACTION

None.

DISCUSSION

On December 6, 2018, Chancellor Bernie Patterson and Provost Greg Summers will provide an update on the "Point Forward Proposal" to the Education Committee of the Board of Regents.

Detailed information about the Point Forward Proposal is located at: <u>www.uwsp.edu/pointforward</u>.

RELATED WISCONSIN LAWS AND REGULATIONS

Section 36, Wis. Stats. Chapters UWS 2, 3, and 5, Wis. Admin. Code

Approval of the Faculty Layoff and Termination Policy UW-Stevens Point

EDUCATION COMMITTEE

Resolution I.1.d.(2):

That, upon the recommendation of the Chancellor of UW-Stevens Point and the President of the University of Wisconsin System, the Chancellor is authorized to implement Chapter UWSP 5 Procedures Relating to Financial Emergency or Program Discontinuance Requiring Faculty Layoff and Termination.

UW-STEVENS POINT FACULTY POLICIES AND PROCEDURES RELATING TO FACULTY LAYOFF AND TERMINATION

EXECUTIVE SUMMARY

BACKGROUND

Section UWS 2.02, Wis. Admin. Code ("Faculty Rules: Coverage and Delegation"), states that: "Rules and procedures developed pursuant to UWS 3, 4, 5, 6, 7, and 8 by the faculty of each institution shall be forwarded by the chancellor to the president and by the president to the board for its approval prior to their taking effect. Such policies and procedures, unless disapproved or altered by the regents, shall be in force and effect as rules of the regents."

On March 10, 2016, the UW System Board of Regents created Regent Policy Document (RPD) 20-24, Procedures Relating to Financial Emergency or Program Discontinuance Requiring Faculty Layoff and Termination. (Available for review at: https://www.wisconsin.edu/regents/policies/procedures-relating-to-financial-emergency-or-program-discontinuance-requiring-faculty-layoff-and-termination/.) RPD 20-24 states that: "UW System institutions shall submit to the Board of Regents for approval any institutional policy developed in accordance with this Regent policy. The chancellor at each institution, with the advice and counsel of the faculty, shall be responsible for implementation of this Regent policy."

Accordingly, attached to this document is a memo from Chancellor Patterson requesting approval from the Board of Regents for the UW-Stevens Point Policies and Procedures relating to Faculty Layoff and Termination. The UW System Office of General Counsel and the Office of Academic and Student Affairs have reviewed the proposed procedures. The UW System President recommends approval of the UW-Stevens Point Policies and Procedures relating to Faculty Layoff and Termination.

REQUESTED ACTION

Adoption of Resolution I.1.d.(2), authorizing the chancellor to implement Chapter UWSP 5 Procedures Relating to Financial Emergency or Program Discontinuance Requiring Faculty Layoff and Termination at the University of Wisconsin-Stevens Point.

DISCUSSION

The UW-Stevens Point Faculty Senate approved UW-Stevens Point Policies and Procedures Relating to Faculty Layoff and Termination. Thereafter, Chancellor Patterson approved these same policies and submitted them to President Cross for review and approval. Attached to this document is Appendix A, containing the existing policy, the policy with tracked changes, and the new UW-Stevens Point policy for the Procedures Relating to Financial Emergency or Program Discontinuance Requiring Faculty Layoff and Termination.

RELATED REGENT POLICIES AND LAWS

Section 36, Wis. Stats. Chapters UWS 2, 3, and 5, Wis. Admin. Code Regent Policy Document 20-23, Faculty Tenure Regent Policy Document 20-24, Procedures Relating to Financial Emergency or Program Discontinuance Requiring Faculty Layoff and Termination

APPENDIX A

Existing Policy, Tracked ChangesVersion, New UW-Stevens Point Faculty Layoff Policy

□ **New Policy** – complete items 1, 2, 4 and 5.

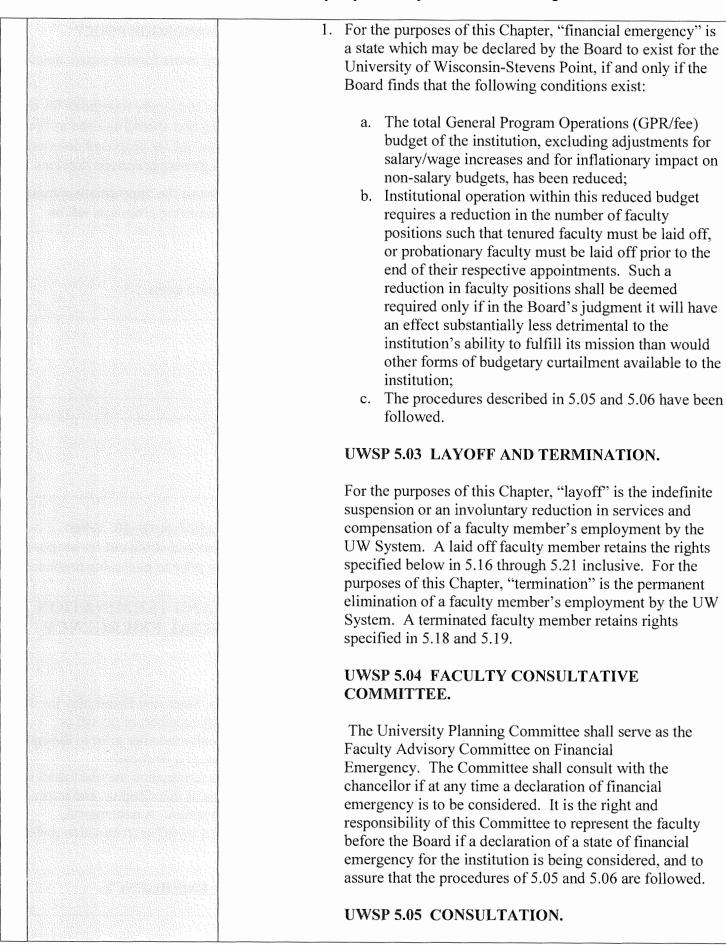
Revised Policy – complete items 1-5.

1.	Proposed or existing	Chapter 4a, Section 2
	location in the	
	University Handbook	
	(i.e., Chapter, Section):	
2	Please indicate who has	Common Council Chancellor Board of Regents

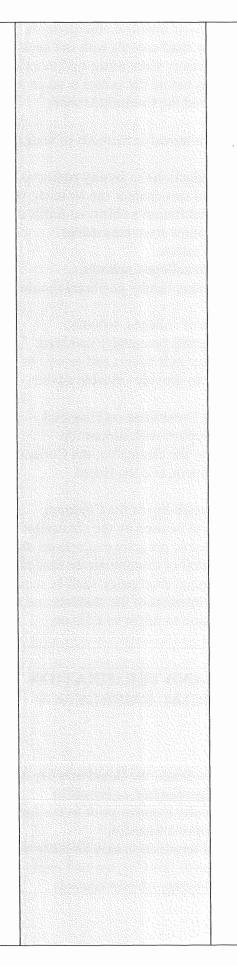
2.	Please indicate who has	Common Council, Chancellor, Board of Regents
	authority to approve	
	changes to this portion of	
	the University Handbook:	

Existing University Handbook text is available at <u>https://catalog.uwsp.edu/index.php?catoid=10</u>. When proposing revision, use *existing* text and <u>underline</u> to designate proposed new text and strike-out for proposed deletions. To avoid confusion, please make sure to remove hyperlink underlining prior to beginning proposed revisions.

3.	Existing University Handbook text:	Chapter UWSP 5 LAYOFF AND TERMINATION FOR REASONS OF FINANCIAL EMERGENCY
		UWSP 5.01 GENERAL.
		Notwithstanding 36.13, Wis. Stats., the Board may lay off or terminate a tenured faculty member, or lay off or terminate a probationary faculty member prior to the end of the appointment, in the event of a financial emergency. Such layoffs or termination may be made only in accord with the provisions of this Chapter, and imply the retention of rights indicated herein. A nonrenewal, regardless of reasons, is not a layoff or termination under this section.
æ	25	UWSP 5.02 FINANCIAL EMERGENCY.



	 In the event that a declaration of financial emergency is contemplated, the chancellor shall consult with and seek advice from the Faculty Advisory Committee on Financial Emergency at least 3 months before the matter is taken to the Board. The chancellor and the Committee shall: Consider identifiable alternative methods of budget reduction; Determine whether reductions in faculty positions under the provisions of this chapter can be made with less detriment to the institution's ability to fulfill its mission than would follow from reasonable alternative courses of action; Determine from which colleges, schools, departments, or programs faculty positions should be eliminated; Consult with faculties of colleges, schools, departments and programs potentially involved; Consult with such other individuals and groups as they feel may be able to provide valuable advice. (1 m) The Faculty Advisory Committee on Financial Emergency shall prepare a report, with supporting documents, for submission to the chancellor, the Common Council to establish criteria to be used by the chancellor and the Committee for academic program evaluations and priorities. A decision to curtail or discontinue an academic program for reasons of financial emergency shall be made in accordance with the best interests of the students and the overall ability of the institution to fulfill its mission.
oposed new/revised* ersity Handbook text:	Chapter UWSP 5 LAYOFF AND TERMINATION FOR REASONS OF FINANCIAL EMERGENCY
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regardless of reasons, is not a layoff or termination under this section.

UWSP 5.02 FINANCIAL EMERGENCY.

- 2. For the purposes of this Chapter, "financial emergency" is a state which may be declared by the Board to exist for the University of Wisconsin-Stevens Point, if and only if the Board finds that the following conditions exist:
 - d. The total General Program Operations (GPR/fee) budget of the institution, excluding adjustments for salary/wage increases and for inflationary impact on non-salary budgets, has been reduced;
 - e. Institutional operation within this reduced budget requires a reduction in the number of faculty positions such that tenured faculty must be laid off, or probationary faculty must be laid off prior to the end of their respective appointments. Such a reduction in faculty positions shall be deemed required only if in the Board's judgment it will have an effect substantially less detrimental to the institution's ability to fulfill its mission than would other forms of budgetary curtailment available to the institution;
 - f. The procedures described in 5.05 and 5.06 have been followed.

UWSP 5.03 LAYOFF AND TERMINATION.

For the purposes of this Chapter, "layoff" is the indefinite suspension or an involuntary reduction in services and compensation of a faculty member's employment by the UW-System. A laid off faculty member retains the rights specified below in 5.16 through 5.21 inclusive. For the purposes of this Chapter, "termination" is the permanent elimination of a faculty member's employment by the UW System. A terminated faculty member retains rights specified in 5.18 and 5.19.

UWSP 5.04 FACULTY CONSULTATIVE COMMITTEE.

The University Planning Committee shall serve as the Faculty Advisory Committee on Financial Emergency. The Committee shall consult with the chancellor if at any time a declaration of financial emergency is to be considered. It is the right and responsibility of this Committee to represent the faculty before the Board if a declaration of a state of financial

emergency for the ir assure that the proce	
UWSP 5.05 CONS	
2. In the event that a de contemplated, the ch advice from the Fact Emergency at least 3 the Board. The char	
f. Consider iden reduction; g. Determine wh under the prov less detriment mission than v alternative con h. Determine fro departments, d	
eliminated; i. Consult with departments a j. Consult with they feel may	
(1 m) The Faculty A Emergency shall pro documents, for subr Council, the student	
It shall be the primary responsibility of criteria to be used by the chancellor an evaluations and priorities. A decision program for reasons of financial emerg the best interests of the students and th fulfill its mission.	
UWSP 5: PROCEDURES RELA EMERGENCY OR PI REQUIRING FACUL UWSP 5.01: GENERAL The purpose of this policy is to establis Wisconsin-Stevens Point consistent with the event that a financial emergency on faculty layoffs. Tenure is the keystone for academic fr for academic and professional merit. T	
guarantee of academic freedom that is intellectual life to flourish. The grant of	

nstitution is being considered, and to edures of 5.05 and 5.06 are followed.

SULTATION.

- eclaration of financial emergency is hancellor shall consult with and seek ulty Advisory Committee on Financial 3 months before the matter is taken to ncellor and the Committee shall:
 - tifiable alternative methods of budget
 - hether reductions in faculty positions visions of this chapter can be made with t to the institution's ability to fulfill its would follow from reasonable urses of action:
 - om which colleges, schools, or programs faculty positions should be
 - faculties of colleges, schools, and programs potentially involved;
 - such other individuals and groups as be able to provide valuable advice.

Advisory Committee on Financial epare a report, with supporting mission to the chancellor, the Common t government, and the Board.

f the Common Council to establish nd the Committee for academic program to curtail or discontinue an academic gency shall be made in accordance with ne overall ability of the institution to

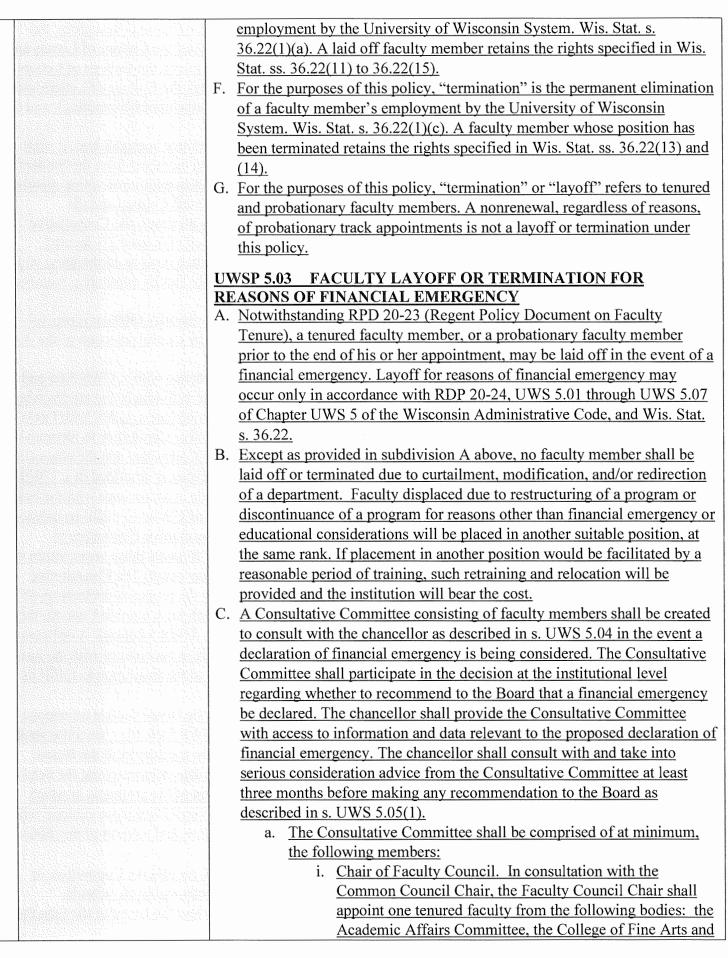
ATING TO FINANCIAL **ROGRAM DISCONTINUANCE LTY LAYOFF AND TERMINATION**

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reedom and excellence and is awarded Cenure is an essential part of the necessary for university-based of indeterminate tenure to faculty

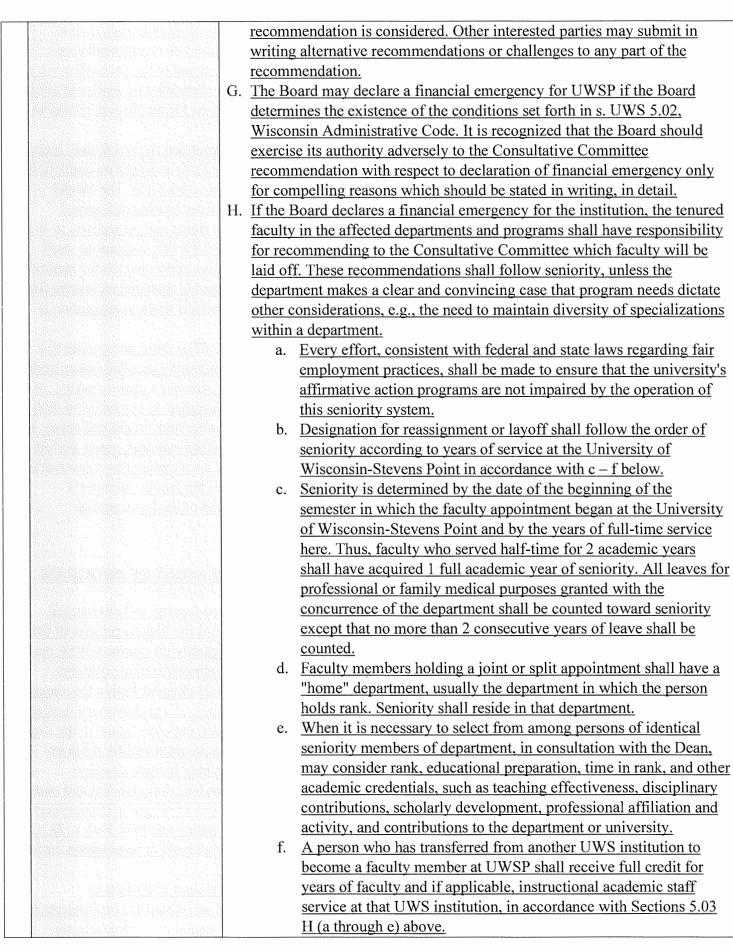
members represents an enormous investment of university and societal
resources, and those who receive this investment do so only after rigorous
review which established that their scholarship, research, teaching and service
meet the highest standards and are congruent with the needs of the university.
It is therefore expressly recognized that the awarding and continued
enjoyment of faculty tenure is of vital importance to the protection of
academic freedom and to the overall academic quality of the University of
Wisconsin System institutions.
Accordingly, faculty layoff will be invoked only in extraordinary
circumstances and after all feasible alternatives have been considered.
Additionally, faculty layoff shall not be based on conduct, expressions, or
beliefs on the faculty member's part that are constitutionally protected or
protected by the principles of academic freedom.
As provided in Wis. Stat. s. 36.21 and Wis. Stat. s. 36.22, and Chapter UWS 5
of the Wisconsin Administrative Code, the Board of Regents of the University
of Wisconsin System (Board) has authority, with appropriate notice, to
terminate through layoff a faculty appointment when necessary in the event of
a financial emergency, or a program decision resulting in program
discontinuance. The Board is permitted by Wis. Stat. s. 36.21 to adopt
procedures relating to faculty layoff. Consistent with Chapter UWS 5 and
Wis. Stat. s. 36.22, Regent Policy Document 20-24 sets forth those
procedures. Faculty layoffs at University of Wisconsin System institutions
may be undertaken only in accordance with RPD 20-24, Chapter UWS 5,
Wis. Stat. s. 36.21, and Wis. Stat. s. 36.22.
UWSP 5.02 DEFINITIONS
A. For the purposes of this policy, "program" shall mean a related cluster of
credit-bearing courses that constitute a coherent body of study within a
discipline or set of related disciplines. When feasible, the term shall
designate a department or similar administrative unit that offers
undergraduate majors or minors, graduate degree programs, or sub-
programs such as course sequences or courses essential to programs or
general degree requirements and has been officially recognized by UWSP.
Programs cannot be defined ad hoc, at any size, but should be recognized
academic units. Programs shall not be defined to single out individual
faculty members for layoff.
B. For the purposes of this policy, "program discontinuance" as described in
Wis. Stat. ss. 36.21 and 36.22 shall mean formal program elimination or
closure.
C. For the purposes of this policy, "financial emergency" is defined and may
be declared as described in s. UWS 5.02 of the Wisconsin Administrative
Code G).
D. For the purposes of this policy, "educational considerations" shall not
include cyclical or temporary variations in enrollment. Educational
considerations must reflect long-range judgments that the educational
mission of the institution as a whole will be enhanced by a program's
discontinuance.
E. For the purposes of this policy, "layoff" is the indefinite suspension or
involuntary reduction in services and compensation of a faculty member's

APPENDIX A

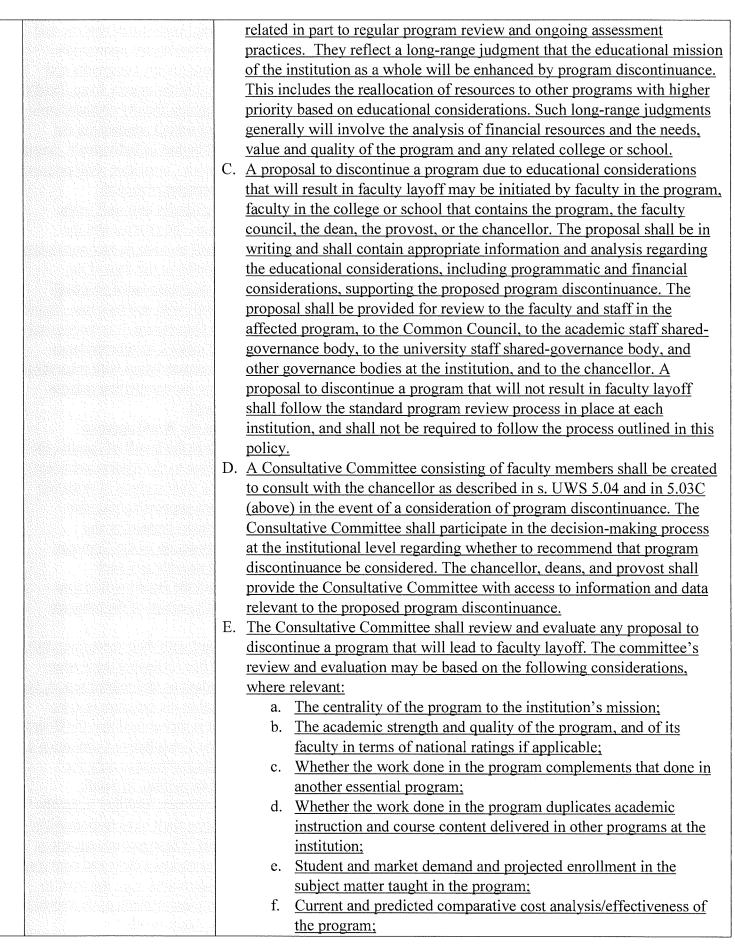


		Communication, the College of Natural Resources, the
		College of Professional Studies, the College of Letters and
		Sciences (humanities and history), the College of Letters
		and Sciences (social sciences), the College of Letters and
		Sciences (natural science/mathematics/computing), and the
		University College.
		ii. Once the Consultative Committee is established, it shall
		appoint two additional voting members from the Student
		Government Association and an additional voting member
		from each of the Academic Staff Council and the
		University Staff Council. At all times, the Consultative
		Committee shall be comprised of at least 2/3 faculty.
		iii. When the task of the committee turns to establishing which
		faculty are to be laid off, only faculty committee members
		have voting rights.
		iv. <u>No one college shall have a majority (50% or more) of</u>
		faculty members [managed by careful selection of the AAC
		<u>member].</u>
		b. <u>Consultation shall proceed in accordance with s. UWS 5.05 and</u>
		shall include consultation with other individuals and groups who
	П	<u>may be able to provide valuable advice (see s. UWS 5.05(1)(e)).</u> It shall be the responsibility of the Consultative Committee to recommend
	D.	criteria to be used by both the Consultative Committee and the chancellor
		to determine program evaluations and priorities as described in s. UWS
		5.05(2). The criteria examined shall be made in accordance with the best
		interests of students and the overall ability of UWSP to fulfill its mission.
		It also shall be the responsibility of the Consultative Committee to
		recommend to the chancellor and Board of Regents those areas within the
		overall academic program where layoffs may occur. The Consultative
		Committee shall prepare a report regarding the proposed declaration of
		financial emergency that shall be shared with the Common Council, the
		chancellor and the Board, as described in s. UWS 5.05(1m). A decision to
		declare a financial emergency shall be made in accordance with the best
		interests of students and the overall ability of the institution to fulfill its
		mission.
	E.	If a chancellor decides to recommend that the Board declare a financial
		emergency for UWSP, as described in s. UWS 5.06, the chancellor shall
		provide their recommendation to the System president and the Board,
		accompanied by a report that shall include data demonstrating the need to
		declare a financial emergency; identification of the programs in which
		faculty reductions will be made, with data supporting those choices; any
		report created by the Consultative Committee; and a report of any action
		of the Common Council on the matter.
	F.	The chancellor and the chairperson of the Consultative Committee, or
		their designees, and representatives of affected colleges, schools,
		departments, and programs, may appear before the Board at the time the

APPENDIX A



I.	The department may seek the general advice of other groups such as
	accrediting bodies or individuals in formulating its recommendations. The
	departmental recommendation shall be forwarded to the chancellor via the
	Consultative Committee, the dean and vice chancellor of academic affairs.
	The chancellor shall prepare recommendations for the System president
	and the Board.
J.	A faculty member whose position is recommended for layoff shall receive
Ј.	the notification provided in Wis. Stat. s. 36.22(4) and shall be entitled to
	the notification provided in Wis. Stat. s. 36.22(4) and shart be entitled to the notification period provided in Wis. Stat. s. 36.22(5). The faculty
	member also shall be entitled to the due process hearing and appeal
	procedures, reappointment rights, and other rights and protections in Wis.
	Stat. s. 36.22. As provided in Wis. Stat. s. 36.22(12), institutions shall
	devote their best efforts to securing alternative appointments for faculty
	laid off under this section, and also shall provide financial assistance for
	readaptation of faculty laid off under this section where readaptation is
	feasible.
	a. <u>A faculty member who is to be laid off or terminated under this</u>
	policy has a statutory right to at least twelve months' notice under
	Wis. Stat. 36.22(5)(a) at the faculty member's current salary. At
	the discretion of the chancellor or designee, in consultation with
	the faculty member, the faculty member may be granted salary as
	severance pay in lieu of part or all of the statutory notice period,
	early retirement, or relocation leave accompanied by a resignation.
	Acceptance of any option terminates the faculty member's
	association with the system at the end of the leave period.
TI	WSP 5.04 FACULTY LAYOFF FOR REASONS OF PROGRAM
	SCONTINUANCE
_	The maintenance of tenure-track and tenured faculty, and of essential
1	instructional and supporting services, remains the highest priority of the
	university. To promote and maintain high-quality programs, UWSP may
	over time develop new programs and discontinue existing programs.
	Accordingly, and notwithstanding RPD 20-23 (Regent Policy Document
	on Faculty Tenure), a tenured faculty member, or a probationary faculty
	member prior to the end of their appointment, may be laid off in the event
	that educational considerations relating to a program require program
	discontinuance. Educational considerations may include strategic
	institutional planning considerations such as long-term student and market
	demand and societal needs. Layoff for reasons of program discontinuance
	may be made only in accordance with this policy and Wis. Stat. s. 36.22.
	A nonrenewal, regardless of reasons, is not a layoff or termination under
	this policy.
B.	Program review and adjustment to the curriculum according to
	professional and educational standards and accreditation requirements is
	part of routine institutional planning. Educational considerations are



		g. Current and past Program Review and Assessment reports; and
		h. Other relevant factors that the committee deems appropriate.
	F.	The Consultative Committee shall request and review comments and
		recommendations on the proposed program discontinuance from faculty
		and academic and university staff in the program, faculty and academic
		and university staff in the affected college or school, students in the
		program, and other appropriate institutional bodies or individuals. Based
		on this review and evaluation, the Consultative Committee shall prepare a
		recommendation and report regarding the proposed program
		discontinuation that shall be shared with the faculty and staff in the
		program, the faculty council, the college dean, the provost and the
		chancellor. The Consultative Committee shall provide its recommendation
		and report to the chancellor within three months of the date of the
		Common Council's receipt of the program discontinuance proposal.
	G	The chancellor, provost and dean shall consult with and take into serious
	О.	consideration advice from the Consultative Committee. It is recognized
		that the chancellor, provost, or dean should make a recommendation
		adverse to the Consultative Committee recommendation with respect to
		discontinuance of an academic program only for compelling reasons
		which should be stated in writing and in detail.
	ТĪ	
	п.	If the chancellor decides to recommend that the Board approve
		discontinuance of a program that will result in the layoff of faculty, the
		chancellor shall provide their recommendation to the System president
		and the Board, accompanied by a report that shall include information
		demonstrating the educational considerations supporting program
		discontinuance, any recommendation and report created by the
		Consultative Committee, and a report of any action of the Common
		Council on the matter. The chancellor shall provide any such
		recommendation to the System president and the Board within four
		months of the date of the Common Council's receipt of the program
		discontinuance proposal.
	I.	The System president shall provide the Board with their recommendation
		on the program discontinuance proposal. After reviewing the System
		president's and the chancellor's recommendations and related report, the
		Board shall make the final decision on whether the program is to be
		discontinued, resulting in faculty layoffs. It is recognized that the Board
		should exercise its authority adversely to the Consultative Committee's
		recommendation with respect to program discontinuance only for
		compelling reasons which should be stated in writing, in detail.
	J.	If the Board approves discontinuance of a program resulting in faculty
		layoffs at UWSP, the Consultative Committee shall have responsibility for
		recommending which faculty will be laid off. These recommendations
		shall follow seniority, unless the department makes a clear and convincing
		case that program needs dictate other considerations, e.g., the need to
		maintain diversity of specializations within a department, as described in
		Wis. Stat. s. 36.22(3)(a) and s. 36.22(3)(b). Additionally:
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	a.	Every effort, consistent with federal and state laws regarding fair
		employment practices, shall be made to ensure that the university's
		affirmative action programs are not impaired by the operation of
		this seniority system.
[철왕] 가는 이 방법법은 한 이 가격을 받았다. [호령] 일도 이 가장님께서는 이 도망을 갔다.	b.	Designation for reassignment or layoff shall follow the order of
		seniority according to years of service at the University of
		Wisconsin-Stevens Point in accordance with c – f below.
	c.	Seniority is determined by the date of the beginning of the
		semester in which the faculty appointment began at the University
		of Wisconsin-Stevens Point and by the years of full-time service
		here. Thus, faculty who served half-time for 2 academic years
		shall have acquired 1 full academic year of seniority. All leaves for
		professional or family medical purposes granted with the
		concurrence of the department shall be counted toward seniority
		except that no more than 2 consecutive years of leave shall be
		counted.
	d.	Faculty members holding a joint or split appointment shall have a
		"home" department, usually the department in which the person
		holds rank. Seniority shall reside in that department.
	e.	When it is necessary to select from among persons of identical
		seniority, members of a department, in consultation with the Dean,
		may consider rank, educational preparation, time in rank, and other
		academic credentials, such as teaching effectiveness, disciplinary
		contributions, scholarly development, professional affiliation and
		activity, and contributions to the department or university.
	f.	A person who has transferred from another UWS institution to
		UWSP, or became a faculty member at UWSP, shall receive full
		credit for years of faculty and if applicable, instructional academic
		staff service at that UWS institution, in accordance with Sections
		5.03 H above.
	g.	A faculty member whose position is recommended for layoff shall
	6.	receive the notification provided in Wis. Stat. s. 36.22(4), and shall
		be entitled to the notification period provided in Wis. Stat. s.
		36.22(5). The faculty member also shall be entitled to the due
		process hearing and appeal procedures, reappointment rights and
		other rights and protections in Wis. Stat. s. 36.22. As provided in
		Wis. Stat. s. 36.22 (12), UWSP shall devote it's best effort to
		securing alternative appointments for faculty laid off under
		program discontinuance, and also shall provide financial assistance
		for readaptation of faculty laid off under this section where
		readaptation is feasible.
	h.	
	11.	policy has a statutory right to at least twelve months' notice under
		Wis. Stat. 36.22(5)(a) at the faculty member's current salary. At
		the discretion of the chancellor or designee, in consultation with
		the faculty member, the faculty member may be granted salary as
		the faculty memoer, the faculty memoer may be granted salary as

severance pay in lieu of part or all of the statutory notice period, early retirement, or relocation leave accompanied by a resignation. Acceptance of any option terminates the faculty member's association with the system at the end of the leave period.
5.05 SAFEGUARDS FOR STUDENTS UWSP will make every effort to accommodate students adversely affected by discontinuance of an academic program for reasons of financial emergency or because of educational considerations. Discontinuance of a program should be phased in over a reasonable time period to provide students with the opportunity to complete the program or transfer to another program. Completion of a program or transfer to another program cannot be guaranteed by the university.

5.	Effective date of policy, if	
	different than upon the	
	chancellor's signature:	



2100 Old Main | Stevens Point, WI 54481-3897 Phone: 715-346-2123 | Fax: 715-346-4841

MEMORANDUM

TO: Karen Schmitt, Ph.D., Interim Vice President for Academic and Student Affairs

FROM: Bernie L. Patterson, Ph.D., Chancellor BZ

DATE: November 27, 2018

SUBJECT:UW-Stevens Point Procedures Relating to Financial Emergency or ProgramDiscontinuance Requiring Faculty Layoff and Termination Policy

I request that the UW-Stevens Point Procedures Relating to Financial Emergency or Program Discontinuance Requiring Faculty Layoff and Termination policy be included on the Board of Regents agenda for their December 2018 meeting. The policy was reviewed by UW System Legal and approved by our Common Council on April 18, 2018, approved by me on April 27, 2018, and submitted to the Board of Regents on May 7, 2018.

I appreciate the work of our Common Council and the support of UW System Legal on this matter.

Thank you.

Cc: Greg Summers, Provost Mary Bowman, Chair, Common Council